

| Ref   | Trend           | Corporate Priority  | Risk Identified   | Risk Owner       | Portfolio Holder                   |
|-------|-----------------|---|---|------------------|------------------------------------|
| ASC1  | Deleted         | Services delivered for less<br>Supporting people in the community                                       | Not gaining full agreement on some of the more controversial and high profile agreements for the direction of travel of the service, without which we'll be unable to achieve the full level of financial savings | Carol Shillabeer | Cllr Stephen Hayes                 |
| ASC10 | Deleted         | Services delivered for less<br>Supporting people in the community                                       | Governance options in respect of residential care contracts result in costly or ineffective service delivery.   | Carol Shillabeer | Cllr Stephen Hayes                 |
| ASC11 | ↔               | Services delivered for less<br>Supporting people in the community                                       | Domiciliary Care suppliers and stakeholders in the Powys market are not sufficiently mature to respond to changing demand from customers and commissioners.   | Carol Shillabeer | Cllr Stephen Hayes                 |
| CR2   | ↔               | Services delivered for less<br>Supporting people in the community<br>Developing the economy<br>Learning | Inability to recruit the level and scale of staff required to vacant posts across the organisation due to inability to attract and/or an unsustainable employable local demographic.                              | Julie Rowles     | Cllr John Powell                   |
| CR17  | ↓               | Services delivered for less<br>Supporting people in the community                                       | Living wage and increased pension requirements are resulting in increased financial pressure.   | David Powell     | Cllr Wynne Jones                   |
| CR11  | ↑               | Supporting people in the community  | Implementation of WCCIS (DRAIG replacement)   | Carol Shillabeer | Cllr Tony Thomas                   |
| CG1   | ↔               | Services delivered for less   | Failure of governance.  | Jeremy Patterson | Cllr Wynne Jones                   |
| CG2   | ↔               | Services delivered for less   | Data Protection Breaches  | Carol Shillabeer | Cllr Rosemarie Harris              |
| CR1   | ↔               | Services delivered for less   | The Council is unable to manage the level of financial cuts required by the Welsh Government and the relatively poor funding position   | David Powell     | Cllr Wynne Jones                   |
| CR3   | ↔               | Services delivered for less<br>Supporting people in the community<br>Developing the economy<br>Learning | Inadequate Corporate Governance arrangements for shared services and partnerships   | Jeremy Patterson | Cllr Barry Thomas                  |
| CR4   | ↔               | Services delivered for less<br>Supporting people in the community<br>Developing the economy<br>Learning | Failure to deliver on the One Powys Plan (OPP)  | David Powell     | Cllr Barry Thomas                  |
| CR5   | ↔               | Services delivered for less<br>Supporting people in the community                                       | Lack of a clear definition and structure to support the organisation's commissioning and commercial vision.   | David Powell     | Cllr Graham Brown                  |
| CR6   | ↔               | Services delivered for less<br>Supporting people in the community<br>Developing the economy<br>Learning | Lack of adequate resilience planning  | David Powell     | Cllr John Powell                   |
| CR10  | ↔               | Services delivered for less   | Failure to monitor and protect Council assets   | David Powell     | Cllr Tony Thomas                   |
| PL1   | ↔               | Services delivered for less   | The authority doesn't have a sufficiently robust risk assessment process for the management of Health & Safety (H&S) across the organisation.   | Paul Griffiths   | Cllr John Brunt / Cllr John Powell |
| ICS1  | ↔               | Services delivered for less<br>Supporting people in the community<br>Developing the economy<br>Learning | Current systems are not covered by a fully resilient DR Solution (Infrastructure and Policies/processes)  | David Powell     | Cllr Tony Thomas                   |
| RPC2  | ↔               | Services delivered for less   | a) Legal challenge to PCC's intention to hand back responsibility of privately owned closed landfill sites back to the landowners;<br>b) Liabilities arising from PCC owned closed landfill site portfolio        | Paul Griffiths   | Cllr John Powell                   |
| RPC6  | ↔               | Services delivered for less<br>Developing the economy   | Failure to adopt the LDP  | Paul Griffiths   | Cllr Tony Thomas                   |
| RPC8  | Deleted         | Services delivered for less   | The property disposals programme may not realise the expected returns on time.  | Paul Griffiths   | Cllr Rosemarie Harris              |
| RPC12 | ↔               | Services delivered for less   | We have identified €1M of urgent health and safety works (electricals, sewerage systems, asbestos etc.) that need to be undertaken on the 139 Farm Houses in our estate.  | Paul Griffiths   | Cllr John Powell                   |
| SS1   | ↔               | Services delivered for less<br>Learning   | Non delivery of the Schools Transformation Programme.<br>Risk of legal challenge to consultation process which will impact of 21st Century Capital programme.   | Jeremy Patterson | Cllr Arwel Jones                   |
| CR14  | ↔               | Services delivered for less<br>Learning   | Condition and security of buildings and premises.   | Jeremy Patterson | Cllr Rosemarie Harris              |
| CR15  | ↔               | Services delivered for less<br>Supporting people in the community                                       | The roll out of Universal Credit has likelihood of large impact on Powys citizens.  | David Powell     | Cllr Wynne Jones                   |
| CR16  | ↔               | Services delivered for less<br>Developing the economy   | The impact on the Council as a result of Brexit   | David Powell     | Cllr Wynne Jones                   |
| LC1   | Merged with PL1 | Services delivered for less   | Leisure Centre related major incident or near miss, arising through mis-management or lack of procedures / systems.   | Paul Griffiths   | Cllr Graham Brown                  |
| CR7   | ↔               | Services delivered for less   | Transition post-election of the Pensions Committee  | David Powell     | Cllr Wynne Jones                   |